

How to reach commercial business cases

May 2019, Icelandic New Energy - 20year Jacob Krogsgaard, SVP Nel Hydrogen

One slide on Nel Hydrogen

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- World's largest pure-play hydrogen company with a market cap of 1B USD.
- +270 employees in Denmark, Norway and USA with world-class experience and skills.
- Offering hydrogen technology and solutions for industrial, energy and transport applications.
- More than 3500 hydrogen solutions delivered in 80 countries world wide since 1927, of which 60 are hydrogen fueling stations.
- World's #1 on hydrogen electrolysers and hydrogen fueling – unrivalled performance and track-record.













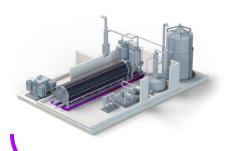
PEM ELECTROLYSERS

HYDROGEN FUELING

Dates back to 1927

Acquired in 2017

Acquired in 2015

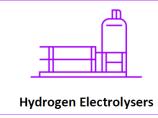


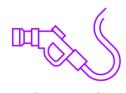






Three business segments







H2Station® variants

Compression and fast fueling of hydrogen

- Capacity up to 120kg/hour
- Fueling protocols: 3-5min(CARS) | down to 5min(BUS)
- Inlet pressure range 2-70MPa Multiple H2 sources
- H2Station control of multiple storages
- Dimensions L: 3.3m W: 2.2m H: 3.6m | 17.5 ton
- Approvals PED CE marked | UL listed | KGS
- Noise <60dB | no venting of hydrogen
- Multiple dispensers connections



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Demonstration

- Get funding
- Test vehicles (just a small fleet)
- Test hydrogen fueling

Commercialization

- Increase volume of vehicles
- Make a plan to replace your ICE fleet with H2
- Make standard fuel supply contracts

Exponential cost reduction rate – Learning rate



FUEL CELLS IN 2017 ARE WHERE SOLAR WAS IN 2002

- Solar at 0.3 \$/W (2017) and keep dropping
- Low cost solar, wind → Low cost green hydrogen

FUEL CELL LEARNING RATE AT 25%

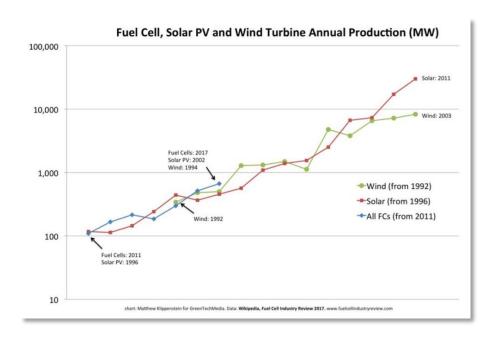
- Fuel cell learning rate similar to PV
- Much more dependent on volume than time

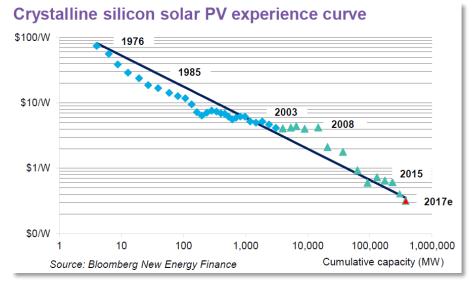
ACCELERATE COST DOWN

- Mass manufacturing of fuel cell and hydrogen technology
- Similar will be seen on H2 storage, electrolysers & H2Stations

NEL IS LEADING THE WAY TO REDUCE COSTS IN H2 INFRASTRUCTURE

- Factory in Denmark to manufacture up to 300 H2Stations/year
- Factory in Norway to manufacture up to 360MW Electrolyser/year





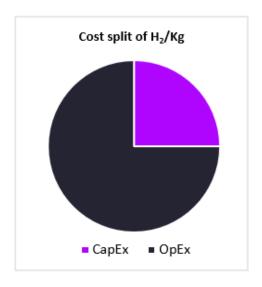
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Green hydrogen today and future



	~2015	~2020	~X-years
Nel electrolysis [€/kW]	<700	<500	<350
Solar (utility scale) [€/kW]	~1,500	~700	<500
Solar PPA [€/kWh]	0.04 - 0.06	0.02 - 0.04	0.015 - 0.02
Total hydrogen production cost [€/kg]	2.4 – 3.3	1.3 – 2.7	1.0 – 1.3

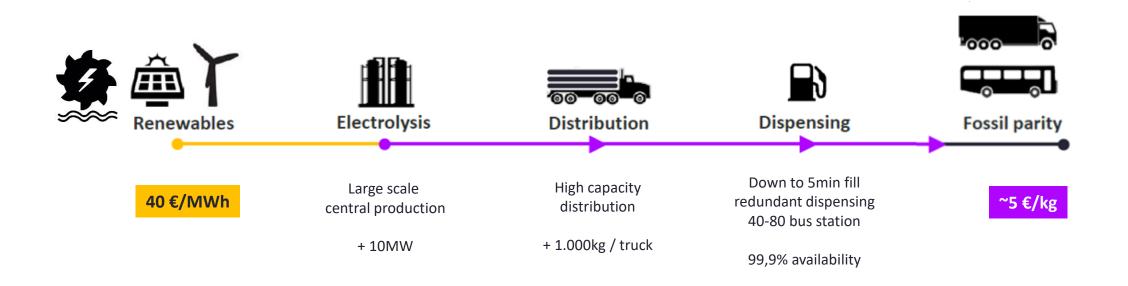
- Large <u>electrolyzer</u> facilities from <u>Nel</u> already at <u>CapEx</u> parity with medium scale SMR¹
 - Nel targets to reach <u>CapEx</u> parity with large scale SMRs in foreseeable future
 - Fully automated production line + next generation electrolyser
- At right regions with green electricity <40€/MWh, fossil parity (5€/kg at pump) is possible from 2020 at right scale.



Green competitive hydrogen – at cost of diesel



- Nel Hydrogen solutions are developing sustainable business cases including FC buses
- If risk is managed and multiple parts of the supply chain are included in one SPV, H2 @ ~5€/kg is possible
- Electrolyser can operate ON/OFF depending on renewable electricity input



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Three game changing projects...

1

2

3

Hydrogen train opportunity in North Germany

Page 9



Efficient centralized H2 production

- 100% green hydrogen production by centralized electrolysis plant situated near Heide, in Schleswig-Holstein
- Produced via local renewable energy
- 7-10 T/day supply for 56 Trains

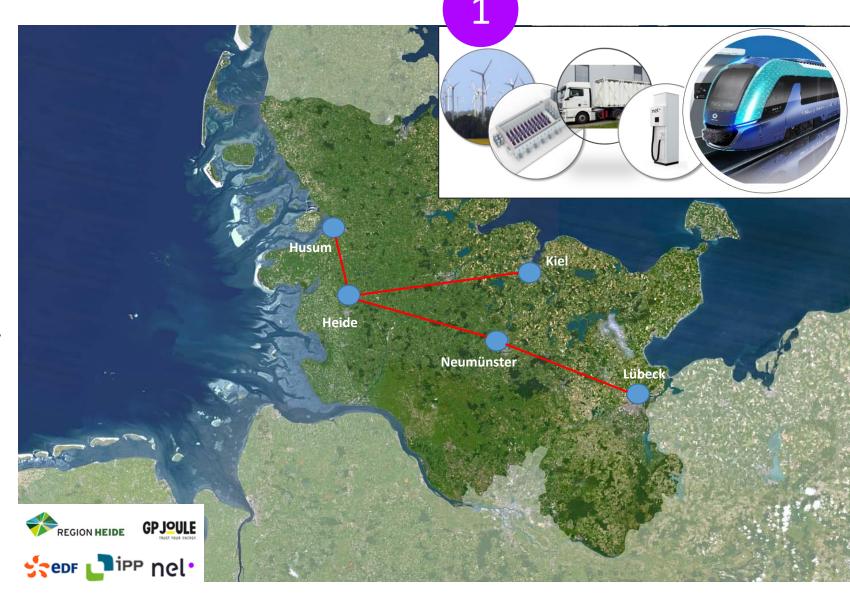
Flexible distribution setup

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 Pre-compressed hydrogen distributed by truck in 50/70MPa swap containers – flexible logistics ready for further scale

Compact fueling equipment at stations

 State-of-the art hydrogen fueling equipment located at train stations in Husum, Kiel, Neumünster and Lübeck









- 100% ZERO TAILPIPE EMISSIONS
- 100% ELECTRIC DRIVE
- HYDROGEN POWERED
- 750 km 1,200 km RANGE
- AUTONOMOUS
 CAPABILITIES
- 2,000 FT. LBS TORQUE
- 1,000 HORSEPOWER
- 125kW-250 kWh BATTERY
- 240 kW FUEL CELL

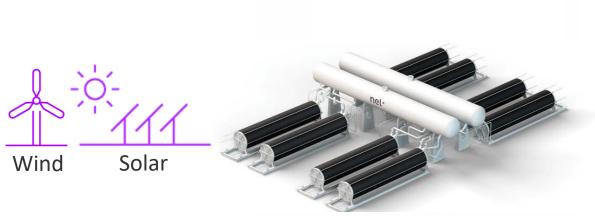




NEL + NIKOLA: Zero emission – Zero compromise



- Solution for green hydrogen production and fast refueling of hydrogen at MEGA stations
- Zero emission fuel and freight based on renewable energy: same convenience and higher performance









Electrolysers

Hydrogen production A-3880 - 8T/day

H2Station® Hydrogen fueling 80 kg / 10 min



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H2Bus Europe

H2Bus Europe – H2Bus TCO



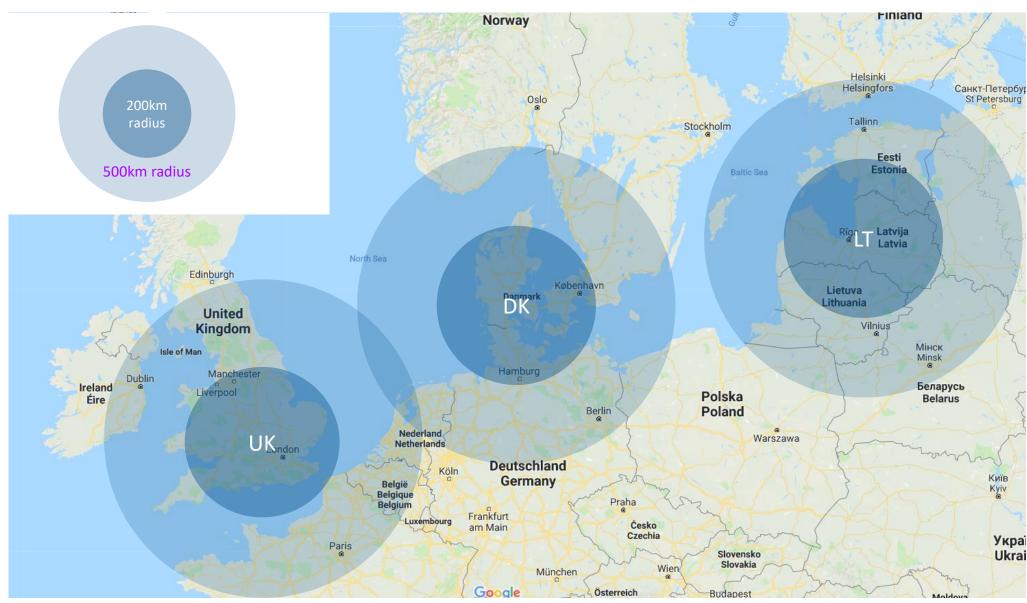
Assumptions – H2Bus Europe targets

TCO comparission



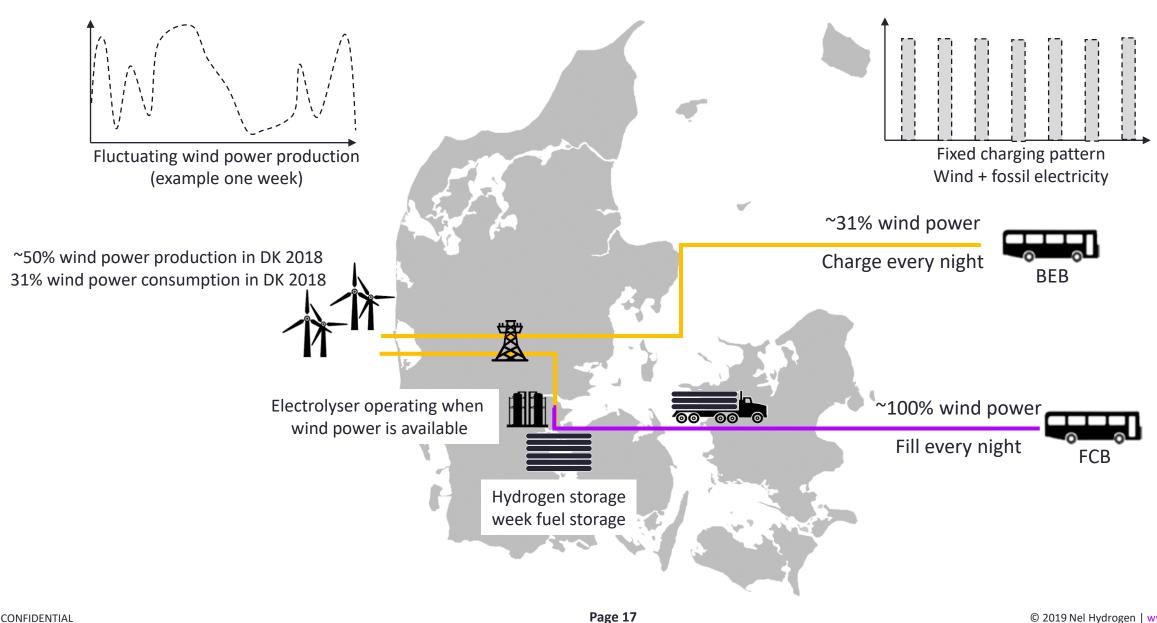
H2Bus Europe – location of hubs





Hydrogen: The true renewable fuel





Fuel Cell buses are ready



FUEL CELL BUS PERFORMANCE

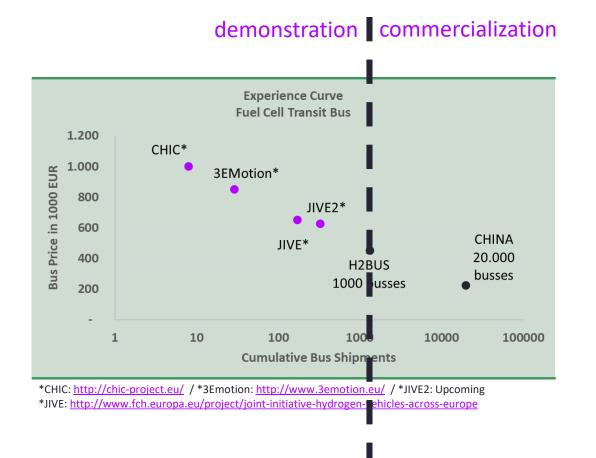
MAINTENANCE V

H2STATION RELIABILITY

COST OF FC BUS (@ SCALE)

COST OF MAINTENANCE (@ SCALE)

COST OF HYDROGEN FUEL (@ SCALE)



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Small stations – services up to 20 buses at ~140 m²

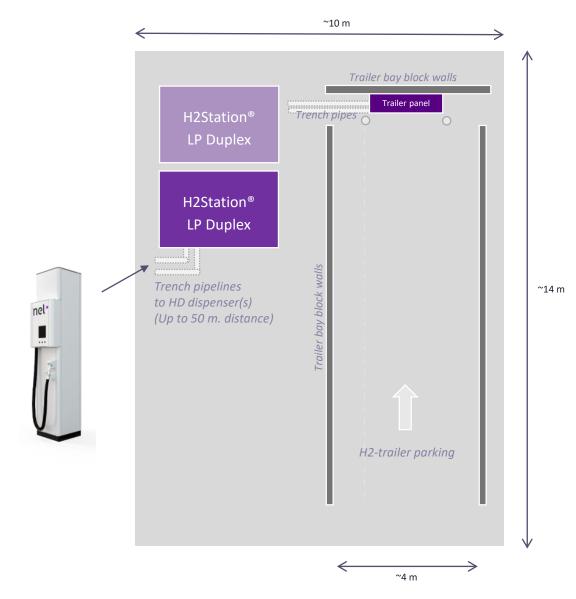


Nel Hydrogen® LP Duplex

Daily operations:

- One trailer, connected to trailer panel, integrated with H2Station®
- Intelligent controls and reloading between H2Station and trailers
- Once a trailer is depleted, it is easily replaced by the arrival of a new, full trailer
- Different H2-trailers and pressure ratings may be applied





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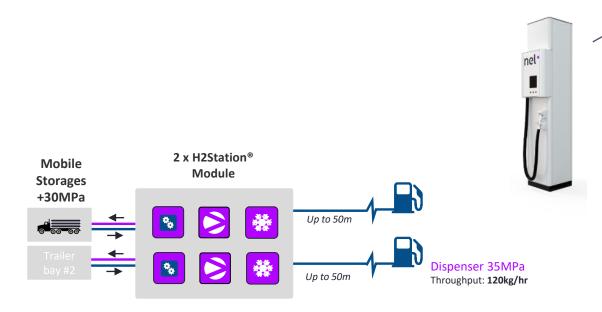
Medium stations – services up to 50 buses at ~200 m²

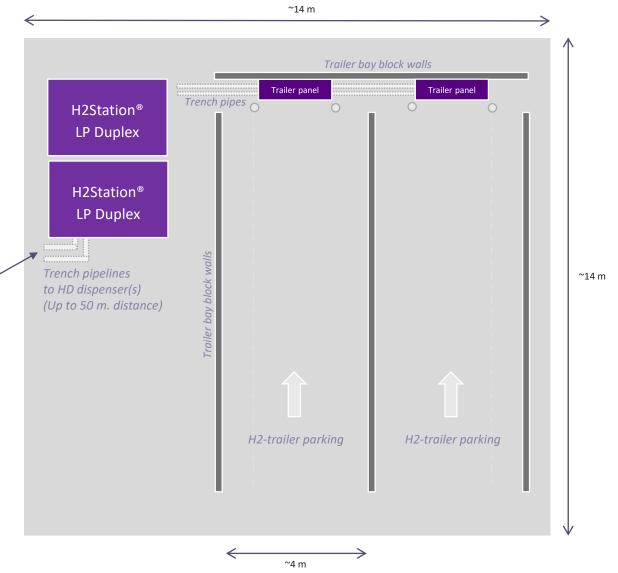


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CONFIDENTIAL Page 20

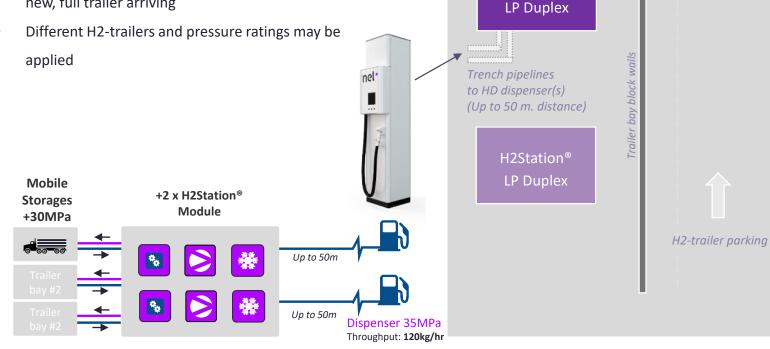
Large stations – services up to 100 buses at ~240 m²

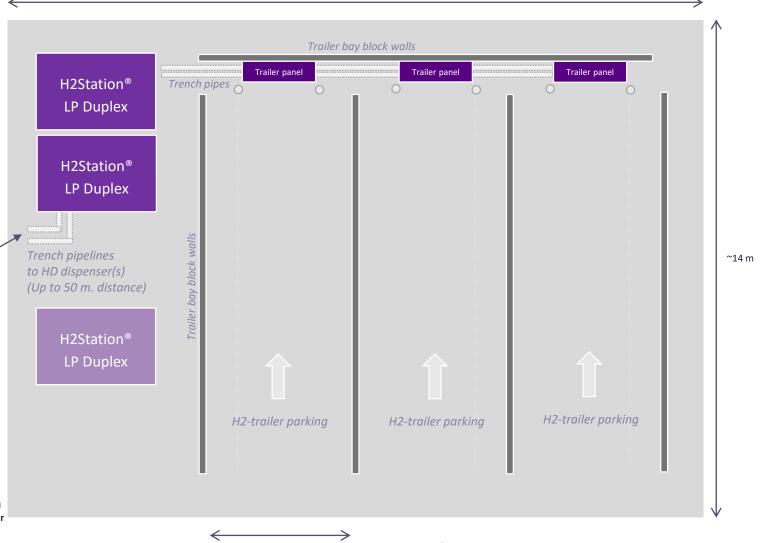


Nel Hydrogen® LP Duplex

Daily operations:

- Three trailers, connected to trailer panel, integrated with H2Station
- Intelligent controls and pressure consolidation between H2Station and trailers
- Once a trailer is depleted, it is easily replaced by a new, full trailer arriving
- applied





~17 m

Example hydrogen prices



Price examples for different fleet sizes*

* Prices are dependent on local factors

10 buses

H2 price: 8.5 EUR/kg



50 buses

H2 price: 6 EUR/kg



100 buses

H2 price: 5 EUR/kg



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Heavy duty Iceland

The next phase in Iceland?

Heavy duty vehicles – Iceland numbers



2.221 buses	7.843 trucks	589 taxies	22.371 vans	222.729 cars
20 kg/day	20 kg/day	3 kg/day	3 kg/day	0,5 kg/day
40 Ton/day	150 Ton/day	1,7 Ton/day	67 Ton/day	111 Ton/day

IF ALL VEHICLES ARE INTENSIVELY USED:

- 370Ton/day ~ 740MW Electrolyser
- 370MW Electrolyser if many vehicles are old or used less.
- 20MW project will be enough to make a case work.
 - 100 city buses
 - 100 trucks
 - 200 taxies

Who is ready to move? ... to make hydrogen business commercial

... let's go big



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number one by nature